

# Collaboration Model for E-Procurement and E-Invoicing Networks



Connect ONCE Fall Summit

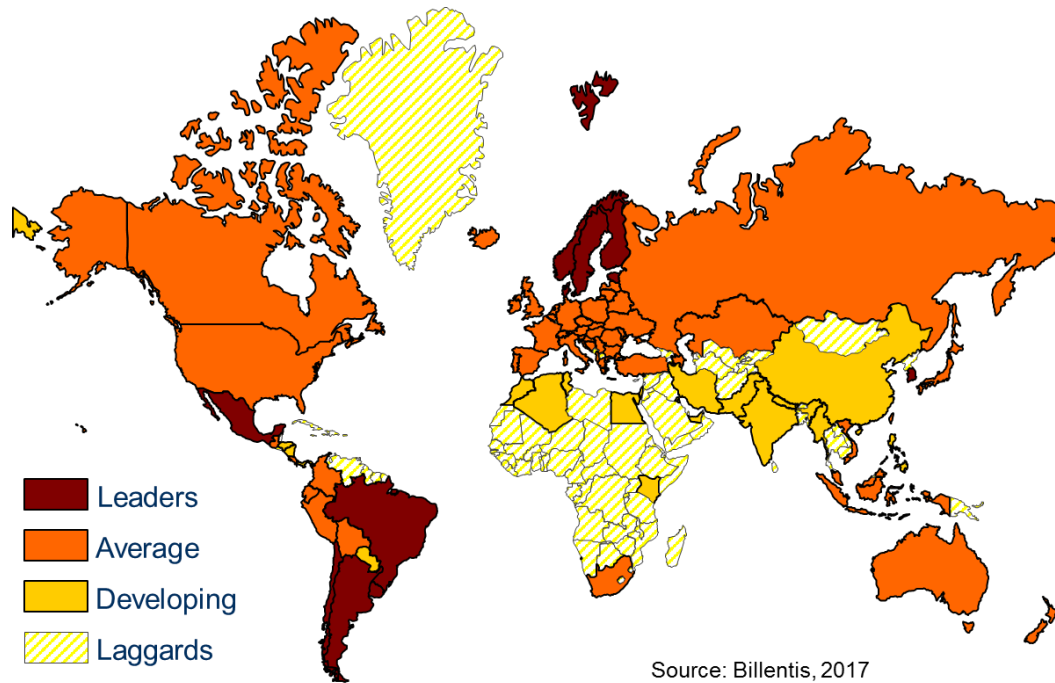
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**Bruno Koch**



In countries with VAT/GST  
Systems is the e-invoice the  
queen of all messages!

# International e-invoicing status & trends



400 billion bills/invoices globally (paper & electronic)

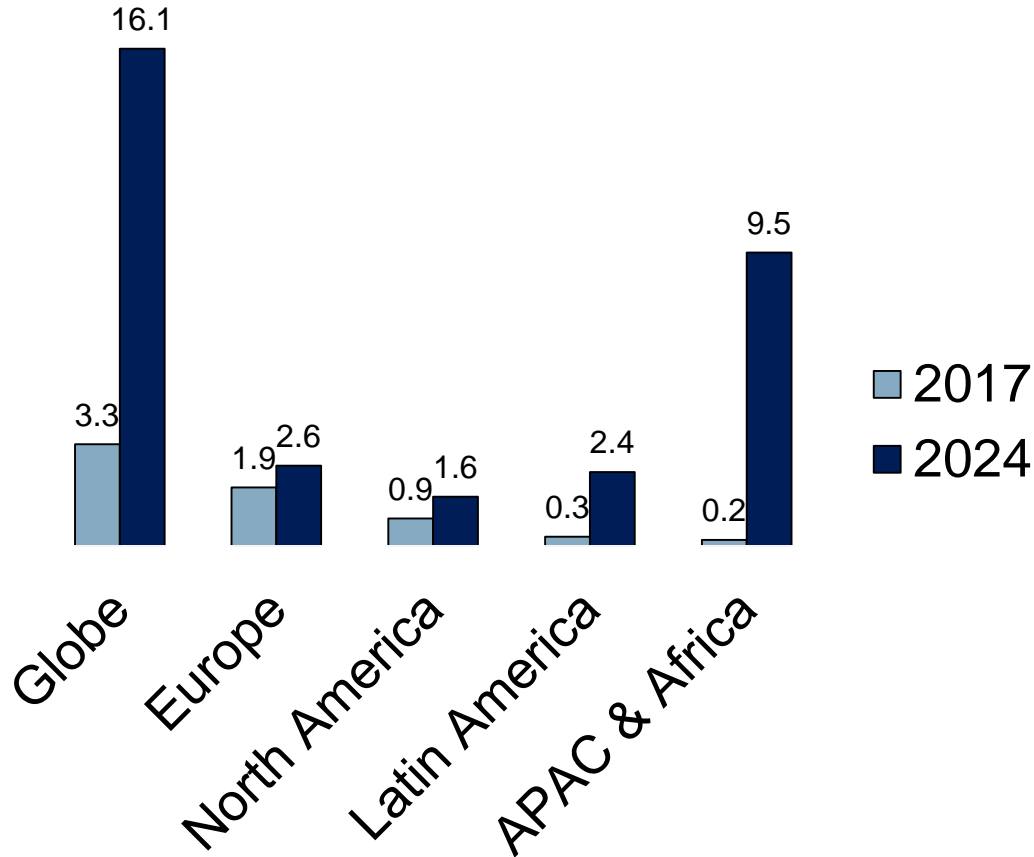
About 36 billion paperless (2/3<sup>rd</sup> of it B2B, B2G & G2B)

Minor proportion = true e-invoicing

Annual transaction market growth 10-35 % depending on country

# Global e-invoicing market valuation

(Billentis, in billion EUR)



**Includes** exchange networks, communication gateways, IaaS, SaaS, PaaS, implementation costs, value added services like data validation, formatting, synchronization etc.

**Not part** of the estimate are workflow, archive solutions, and processing of business data that is related to invoices.

# Tax evasion resulting in new legal requirements

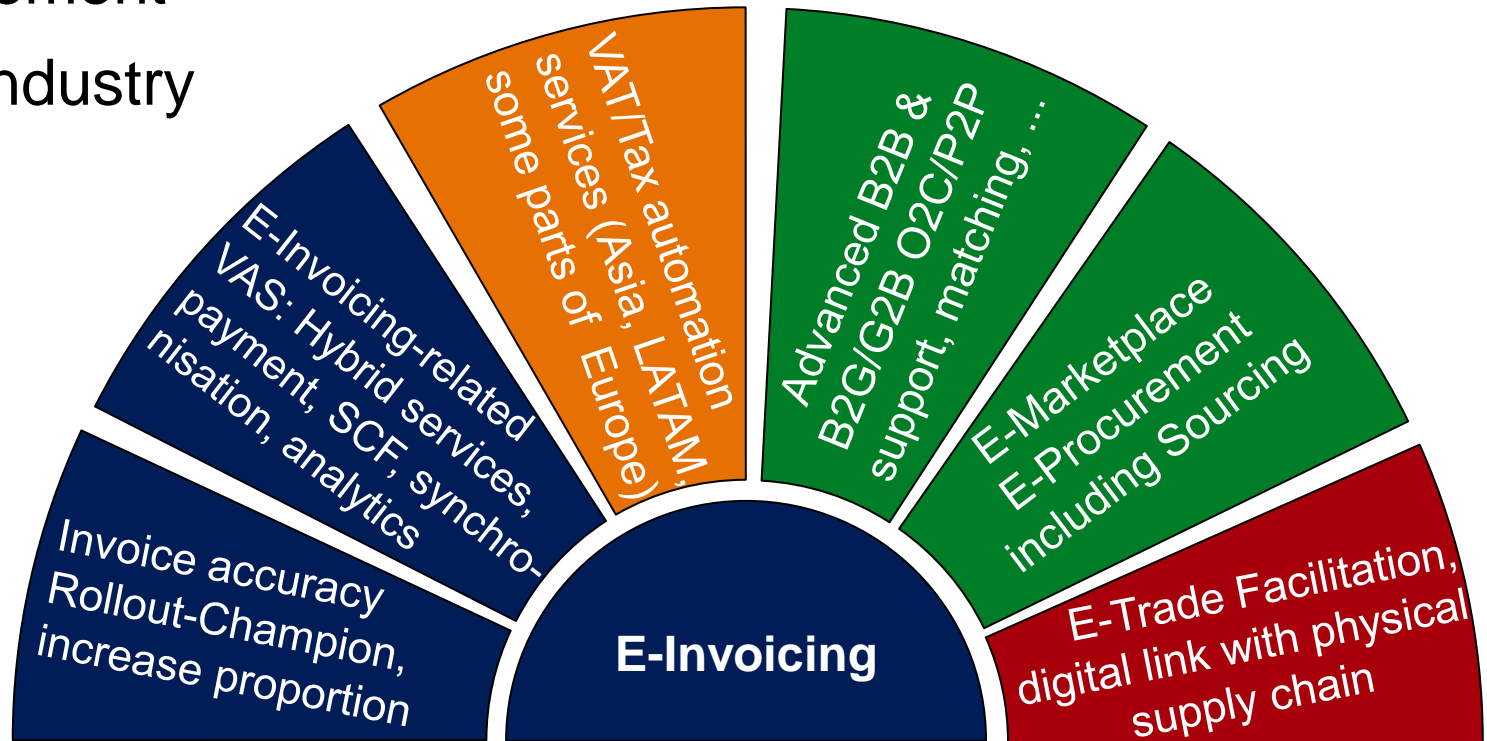
- Estimated VAT gap = 500 billion Euro p.a.
- Cash payments without receipts
- Carousel fraud, invoicing between phantom partners
- No invoicing or invoicing using wrong amounts
- No supplies behind invoices
- Smuggling and domestic fraud with physical supplies
- Fictive employees and salaries



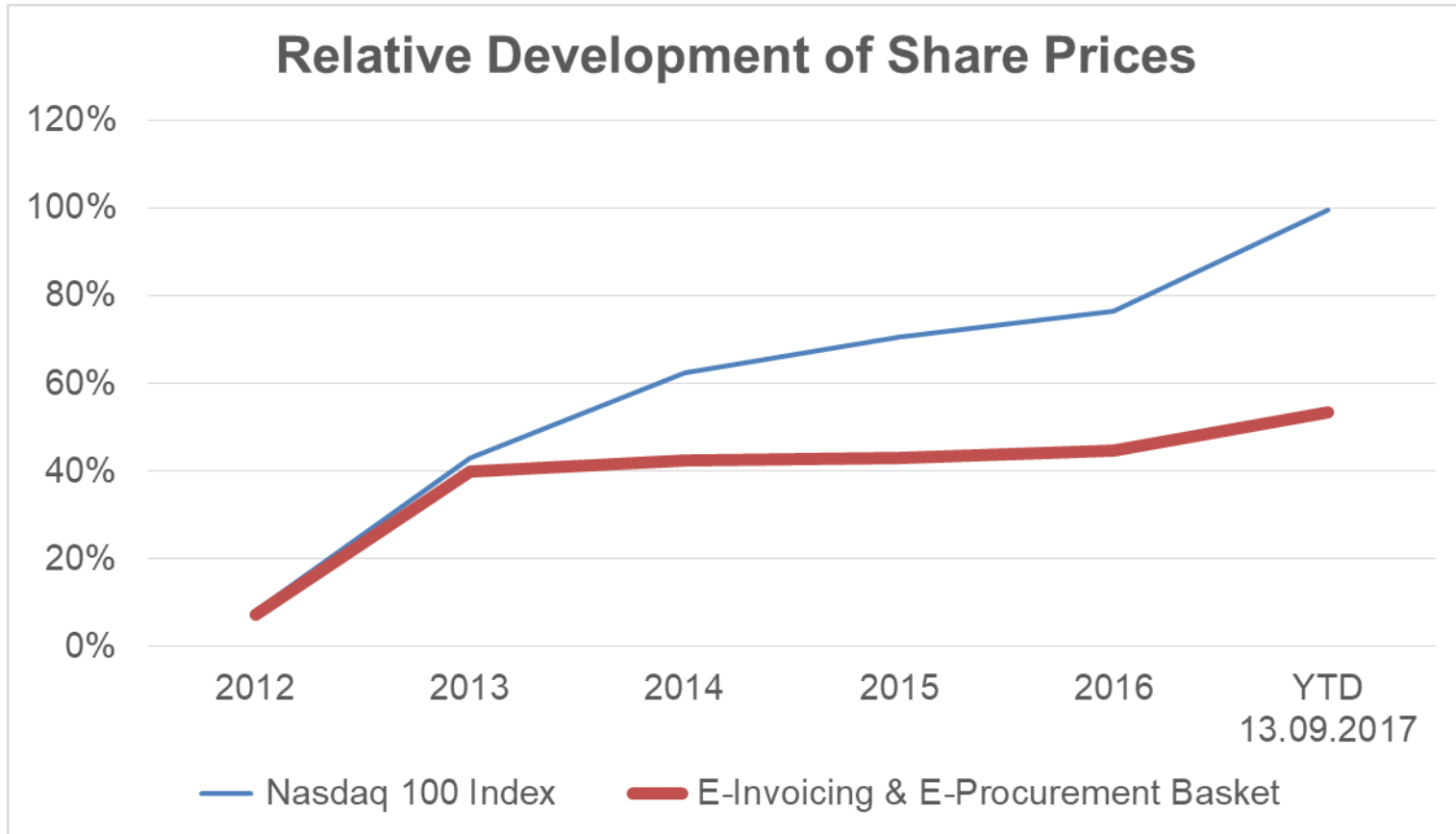
**Complete digitalisation of the financial supply chain, (near) real-time traceability for physical supply chain and electronic link of these two worlds. → Clearance Model globally dominant in 2025**

# Increasing market requirements and overlaps for Service Providers

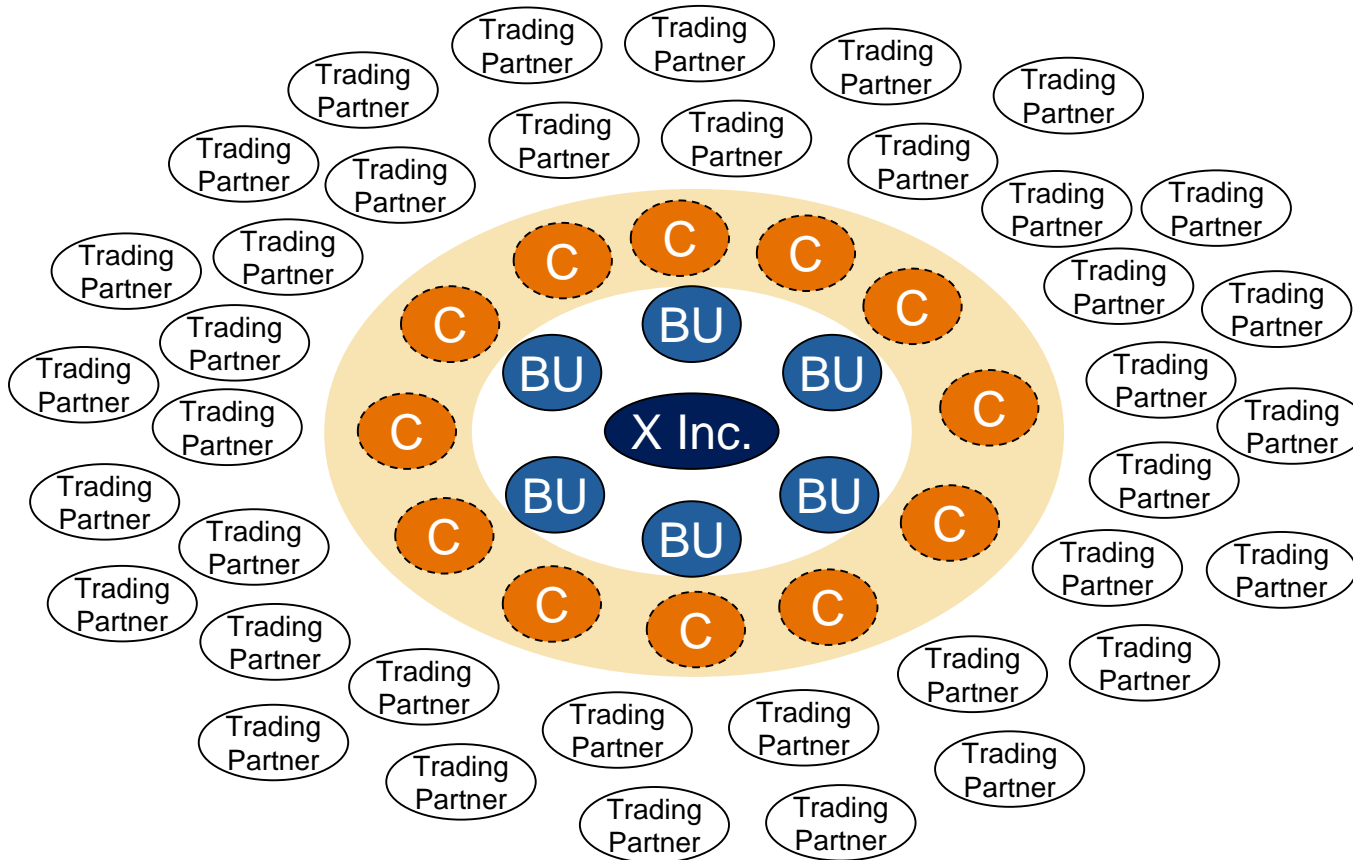
- Public sector mandating its suppliers for e-invoicing & e-procurement
- Private Industry



# Service Provider market valuation underperforming



# Necessity for modular & interoperable cloud services



- X Inc. environment**
- # Business Units
- # ERPs
- # SSCs
- # Cloud Services
- Topics A-Z
- On local soil
- Public
- Private



- End Users
  - Purchase Cloud Aggregation Platforms
  - Require open APIs (Application Programming Interfaces) for their business applications and cloud services; ~ 10,000 different ERPs in Europe
  - Forbes: Year of APIs
- Service Providers
  - Cluster numerous cloud components; become Cloud Service Brokers
  - Improve international interoperability

# Cloud provider collaboration strategies



# New European Norm not sufficient as common denominator



- Software developer and cloud operators addressing European market required to support the EN from 2018
- Very useful, but as only common denominator too small
- Transport/delivery and business layers not specified
- Extended support for seamless cloud interoperability and API communication with business software required
- My suggestion: Specify an **Interoperability Reference Model** as common denominator at least for semantic, syntax and transport → orientation for the IT community

# Questions?

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